

PNI-Arizona Business Gazette

PHASE:3
109 WESTPARK DRIVE, SUITE 360
BRENTWOOD, TN 37027

Order # 0003860889 # of Affidavits 1

P.O # 19-20

Published Date(s):
10/31/19

STATE OF WISCONSIN }
COUNTY OF BROWN } **SS.**

I, being first duly sworn, upon oath deposes and says: That I am the legal clerk of the Arizona Republic, a newspaper of general circulation in the counties of Maricopa, Coconino, Pima and Pinal, in the State of Arizona, published weekly at Phoenix, Arizona, and that the copy hereto attached is a true copy of the advertisement published in the said paper on the dates indicated.

Sworn to before me this

31 ST day of
OCTOBER 2019



Notary Public
My Commission expires: 9/19/21



AFFIDAVIT OF PUBLICATION

Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at <https://www.esc4.net/services/purchasing/region-4-omnia-solicitations> or from the Business Office.
PRE-PROPOSAL CONFERENCE:
Tuesday, November 12, 2019, 1:00 pm local time, Region 4 ESC offices, 7145 West Tidwell Road, Houston, TX 77092.
PROPOSAL DUE DATE:
December 3, 2019, BEFORE 2:00 PM LOCAL TIME.
CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net
Pub: Oct 31, 2019

4770 S. 5600 W.
WEST VALLEY CITY, UTAH 84118
FED.TAX I.D.# 87-0217663
801-204-6910

Deseret News



The Salt Lake Tribune

PROOF OF PUBLICATION CUSTOMER'S COPY

CUSTOMER NAME AND ADDRESS

PHASE 3,
ACCOUNTS PAYABLE
109 WESTPARK DR STE 360

BRENTWOOD TN 37027

ACCOUNT NUMBER

9001501174

DATE

10/28/2019

ACCOUNT NAME

PHASE 3,

TELEPHONE

6155674070

ORDER # / INVOICE NUMBER

0001271221 /

PUBLICATION SCHEDULE

START 10/28/2019 END 10/28/2019

CUSTOMER REFERENCE NUMBER

RFP #19-20

CAPTION

REQUEST FOR PROPOSALS Region 4 ESC is requesting proposals from qualified and

SIZE

37 LINES

1 COLUMN(S)

TIMES

2

TOTAL COST

63.46

REQUEST FOR PROPOSALS

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1271221 UPAXLP

AFFIDAVIT OF PUBLICATION

AS NEWSPAPER AGENCY COMPANY, LLC dba UTAH MEDIA GROUP LEGAL BOOKER, I CERTIFY THAT THE ATTACHED ADVERTISEMENT OF **REQUEST FOR PROPOSALS Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and** FOR **PHASE 3**, WAS PUBLISHED BY THE NEWSPAPER AGENCY COMPANY, LLC dba UTAH MEDIA GROUP, AGENT FOR DESERET NEWS AND THE SALT LAKE TRIBUNE, DAILY NEWSPAPERS PRINTED IN THE ENGLISH LANGUAGE WITH GENERAL CIRCULATION IN UTAH, AND PUBLISHED IN SALT LAKE CITY, SALT LAKE COUNTY IN THE STATE OF UTAH. NOTICE IS ALSO POSTED ON UTAHLEGALS.COM ON THE SAME DAY AS THE FIRST NEWSPAPER PUBLICATION DATE AND REMAINS ON UTAHLEGALS.COM INDEFINITELY. COMPLIES WITH UTAH DIGITAL SIGNATURE ACT UTAH CODE 46-2-101; 46-3-104.

PUBLISHED ON Start 10/28/2019 End 10/28/2019

DATE 10/28/2019

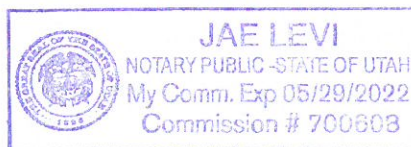
SIGNATURE 

STATE OF UTAH)

COUNTY OF SALT LAKE)

SUBSCRIBED AND SWORN TO BEFORE ME ON THIS 28TH DAY OF OCTOBER IN THE YEAR 2019

BY LORAIN GUDMUNDSON




NOTARY PUBLIC SIGNATURE

AFFIDAVIT OF PUBLICATION

DJC



921 S.W. Washington St. Suite 210 / Portland, OR 97205-2810
(503) 226-1311

STATE OF OREGON, COUNTY OF MULTNOMAH--ss.

I, **Nick Bjork**, being first duly sworn, depose and say that I am a **Publisher** of the **Daily Journal of Commerce**, a newspaper of general circulation in the counties of CLACKAMAS, MULTNOMAH, and WASHINGTON as defined by ORS 193.010 and 193.020; published at Portland in the aforesaid County and State; that I know from my personal knowledge that the Goods and Services notice described as

Case Number: NOT PROVIDED
MAINTENANCE, REPAIR AND OPERATIONS (MRO) SUPPLIES AND RELATED SERVICES
Region 4 Esc; Bid Location Houston, TX, Harris County; Due 12/03/2019 at 02:00 PM

a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for 1 time(s) in the following issues:

10/28/2019

State of Oregon
County of Multnomah

SIGNED OR ATTESTED BEFORE ME
ON THE 28th DAY OF October, 2019

Nick Bjork

Notary Public-State of Oregon

REGION 4 ESC
MAINTENANCE, REPAIR AND OPERATIONS (MRO) SUPPLIES AND RELATED SERVICES
Proposals Due 2:00 pm, December 3, 2019
REQUEST FOR PROPOSALS

Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at <https://www.esc4.net/services/purchasing/region-4-omnia-solicitations> or from the Business Office.

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December 3, 2019, BEFORE 2:00 PM LOCAL TIME. CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net
Published Oct. 28, 2019. 11807955

Sydney Rubin
National Ipa
109 Westpark Dr Ste 360
Brentwood, TN 37027-5062

Order No.: 11807955
Client Reference No:

Order Number : : 20462256
PO Number : :
Contact : : 60036285 Phase 3 Marketing & Communi
Address1 : : Sydney Rubin
Address2 : : 109 Westpark Drive
City St Zip : : Suite 360
Phone : : Brentwood TN 37027
Fax : : [REDACTED]

Ad Key : :
Salesperson : : Legal - Legals - Helena
Publication : : Independent Record On-Line
Section : : Class Section

Sub Section : : Legal
Category : : 9999 Legals
Dates Run : : 10/28/2019-10/28/2019
Days : : 1
Size : : 2 x 1.89, 17 lines
Words : : 103
Ad Rate : : Legal Line
Amount Paid : : 65.26
Amount Due : : 0.00
Amount Due : : 65.26

Printed By : : Cathynn Christian
Entered By : : Cathynn Christian

Keywords : :
Notes : :
Zones : :

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December 3, 2019, BEFORE 2:00 PM LOCAL TIME. CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net
October 28, 2019

MNAXLP

AFFIDAVIT OF PUBLICATION
STATE OF MONTANA,
County of Lewis & Clark

Cathynn Christian

Being duly sworn, deposes and says;

That she is the principal clerk of the Independent Record, a newspaper of general circulation published daily in the City of Helena, in the County of Lewis & Clark, State of Montana, and has charge of the advertisement thereof:
That the _____ Legal Notice

a true copy of which is hereto annexed, was published in said newspaper on the following dates: viz.:
October 28, 2019

making in all _____ publication(s)

Cathynn Christian

Subscribed and sworn to me this 28 day of October, 2019.

Billie Jo Williams

Notary Public for the State of Montana
Printed Name: Billie Jo Williams
Residing at Clancy, Montana 59634
My commission expires August 31, 2022

(Notary Seal)



Certificate of the Publisher

The Herald-News

Description:RFP 19-20

1716267

RFP 19-20

PHASE 3 MARKETING & COMMUNICATIONS
P O BOX 680758
MARIETTA GA 30068

Shaw Media certifies that it is the publisher of The Herald-News. The Herald-News is a secular newspaper, has been continuously published daily for more than fifty (50) weeks prior to the first publication of the attached notice, is published in the City of Joliet, County of Will, State of Illinois, is of general circulation throughout that county and surrounding area, and is a newspaper as defined by 715 ILCS 5/5.

A notice, a true copy of which is attached, was published 1 time(s) in The Herald-News, namely one time per week for one successive week(s). Publication of the notice was made in the newspaper, dated and published on 10/28/2019

This notice was also placed on a statewide public notice website as required by 5 ILCS 5/2.1.

In witness, Shaw Media has signed this certificate by J. Tom Shaw, its publisher, at Joliet, Illinois, on 28th day of October, A.D. 2019

Shaw Media By:



J. Tom Shaw, Publisher

Account Number 10174037

Amount \$78.14

PUBLIC NOTICE

Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at

<https://www.esc4.net/services/purchasing/region-4-omnic-solicitations> or from the Business Office.

PRE-PROPOSAL

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CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net

(Published in Herald-News October 28, 2019) 1716267

AFFIDAVIT OF PUBLICATION

IN THE MATTER OF
(RFP No. 19-20) Maintenance, Repair and Operations (MRO) Supplies and Related Services

STATE OF HAWAII
City and County of Honolulu

Doc. Date: OCT 28 2019 # Pages: 1
Notary Name: Patricia K. Reese First Judicial Circuit
Doc. Description: Affidavit of Publication
Notary Signature: Patricia K. Reese Date: OCT 28 2019



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PROPOSAL DUE DATE: December 3, 2019, BEFORE 2:00 PM LOCAL TIME.
CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net (SA1241243 10/28/19)

Gwyn Pang being duly sworn, deposes and says that she is a clerk, duly authorized to execute this affidavit of Oahu Publications, Inc. publisher of The Honolulu Star-Advertiser, MidWeek, The Garden Island, West Hawaii Today, and Hawaii Tribune-Herald, that said newspapers are newspapers of general circulation in the State of Hawaii, and that the attached notice is true notice as was published in the

Honolulu Star-Advertiser 1 times on: _____
10/28/2019
MidWeek 0 times on: _____
The Garden Island 0 times on: _____
Hawaii Tribune-Herald 0 times on: _____
West Hawaii Today 0 times on: _____
Other Publications: 0 times on: _____

And that affiant is not a party to or in any way interested in the above entitled matter.

Gwyn Pang
Subscribed to and sworn before me this 28 day of October, A.D. 2019
Patricia K. Reese, Notary Public of the First Judicial Circuit, State of Hawaii
My commission expires: Oct 07, 2022



Ad # 0001241243 SP.NO.: _____ L.N. _____



AFFIDAVIT OF PUBLICATION

STATE OF TEXAS:

Before me, the undersigned authority, a Notary Public in and for the State of Texas, on this day personally appeared, the Newspaper Representative at the HOUSTON CHRONICLE, a daily newspaper published in Harris County, Texas, and generally circulated in the Counties of: HARRIS, TRINITY, WALKER, GRIMES, POLK, SAN JACINTO, WASHINGTON, MONTGOMERY, LIBERTY, AUSTIN, WALLER, CHAMBERS, COLORADO, BRAZORIA, FORT BEND, GALVESTON, WHARTON, JACKSON, and MATAGORDA and that the publication, of which the annexed herein, or attached to, is a true and correct copy, was published to-wit:

PHASE 3 MARKETING COMMUNICAT 0000204799 HC085601320

RAN A LEGAL NOTICE

SIZE BEING: 2 x16 L

Product	Date	Class	Page
CNCY-Cypress Creek Mirror (Cypress/Cy-F;	Oct 30 2019	Legal Notices	
CNCH-Cypress Creek Mirror (Champions/KI	Oct 30 2019	Legal Notices	
CNPM-Magnolia Potpourri	Oct 30 2019	Legal Notices	
CNPO-Tomball Potpourri	Oct 30 2019	Legal Notices	
CNCY-Cypress Creek Mirror (Cypress/Cy-F;	Nov 6 2019	Legal Notices	
CNCH-Cypress Creek Mirror (Champions/KI	Nov 6 2019	Legal Notices	
CNPM-Magnolia Potpourri	Nov 6 2019	Legal Notices	

Product
CNPO-Tomball Potpourri

Date
Nov 6 2019

Class
Legal Notices

Page

Victoria Bond AK Clark
NEWSPAPER REPRESENTATIVE

Sworn and subscribed to before me, this 12th Day of November A.D. 2019



Charles Malichowski
Notary Public in and for the State of Texas

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AFFIDAVIT OF PUBLICATION

STATE OF NEVADA)
COUNTY OF CLARK) SS:

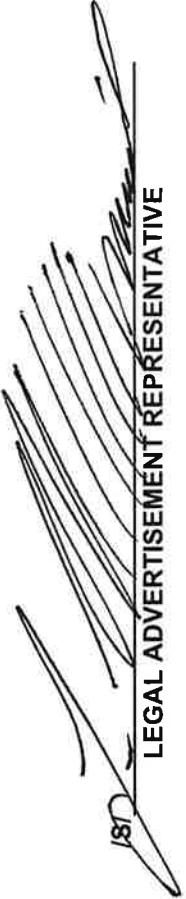
**PHASE 3 MARKETING & COMM
SUITE 360
109 WESTPARK DRIVE
BRENTWOOD TN 37027**

**Account # 170430
Ad Number 0001074809**

Leslie McCormick, being 1st duly sworn, deposes and says: That she is the Legal Clerk for the Las Vegas Review-Journal and the Las Vegas Sun, daily newspapers regularly issued, published and circulated in the City of Las Vegas, County of Clark, State of Nevada, and that the advertisement, a true copy attached for, was continuously published in said Las Vegas Review-Journal and / or Las Vegas Sun in 1 edition(s) of said newspaper issued from 10/28/2019 to 10/28/2019, on the following days:

10 / 28 / 19

REQUEST FOR PROPOSAL
Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20).
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CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net
PUB: October 28, 2019
LV Review-Journal


LEGAL ADVERTISEMENT REPRESENTATIVE

Subscribed and sworn to before me on this 28th day of October, 2019

Notary 



AFFIDAVIT OF PUBLICATION

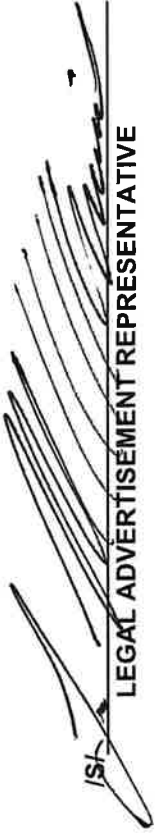
STATE OF NEVADA)
COUNTY OF CLARK) SS:

PHASE 3 MARKETING & COMM Account # 170430
SUITE 360 Ad Number 0001074809
109 WESTPARK DRIVE
BRENTWOOD TN 37027

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PUB: October 28, 2019
LV Review-Journal


LEGAL ADVERTISEMENT REPRESENTATIVE

Subscribed and sworn to before me on this 28th day of October, 2019


Notary



**PHASE 3 MARKETING AND COMMUNICATIONS
109 WESTPARK DRIVE, SUITE 360
BRENTWOOD, TN 37027**

Acct Number 65600
Ad Number 0000842723
Insertions 1
Total \$20.40


**AFFIDAVIT OF PUBLICATION,
NEW JERSEY, SUSSEX COUNTY, SS**

Brittany Weiss, of full age being duly sworn, did depose and say that the notice hereto attached was published in THE NEW JERSEY HERALD and/or NEW JERSEY SUNDAY HERALD a newspaper printed and circulated in said county on:

ADNUMBER Publication Page Date
0000842723-01 NJH Herald B4 10/28/2019



Subscribed and sworn to me before this date: 10/28/2019


Notary: _____
Date: 10/28/2019

NOTICE
Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at <https://www.esc4.net/purchasing/region-4-omnia-solicitations> or from the Business Office.

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Oct. 28, 2019 pf\$12.90
0000842723 NJH

ROBIN K. FICHTER
NOTARY PUBLIC OF NEW JERSEY
I.D. # 50020719
My Commission Expires 8/11/2020

Richmond Times-Dispatch

Advertising Affidavit

Account Number

6067881

300 E. Franklin Street
Richmond, Virginia 23219
(804) 649-6208

Date

October 28, 2019

PHASE: 3 MARKETING AND COMMUNICATIONS
109 WESTPARK DRIVE
SUITE 360
BRENTWOOD, TN 37027

Date	Category	Description	Ad Size	Total Cost
11/06/2019	Propos-Sld Bids-RFP	Region 4 ESC is requesting proposals from qualified and exper	2 x 0 L	114.40

Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at <https://www.esc4.net/services/purchasing/region-4-virginia-solicitation> or from the Business Office.

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December 3, 2019, BEFORE 2:00 PM LOCAL TIME. CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8089 or cwallace@esc4.net

Publisher of the Richmond Times-Dispatch

This is to certify that the attached Region 4 ESC is requestin was published by the Richmond Times-Dispatch, Inc. in the City of Richmond, State of Virginia, on the following dates:

10/28/2019

The First insertion being given ... 10/28/2019

Newspaper reference: 0001017952

Sworn to and subscribed before me this Monday, October 28, 2019

Kimberly B Harris
Notary Public
Billing Representative

Kimberly B. Harris
NOTARY PUBLIC
Commonwealth of Virginia
Notary Registration Number 356753
Commission Expires January 31, 2021

State of Virginia
City of Richmond
My Commission expires _____

THIS IS NOT A BILL. PLEASE PAY FROM INVOICE. THANK YOU

SAN BERNARDINO COUNTY SUN

This space for filing stamp only

473 E CARNEGIE DR #200, SAN BERNARDINO, CA 92408
Telephone (909) 889-9666 / Fax (909) 884-2536

SYDNEY RUBIN
PHASE 3 MARKETING & COMMUNICATIONS/NIPA
109 WESTPARK DRIVE SUITE 360
BRENTWOOD, TN - 37027

SB #: 3307697

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Crystal Wallace, Business Operations Specialist (713) 744-8189 or cwallace@esc4.net
10/28/19

SBS-3307697#

PROOF OF PUBLICATION

(2015.5 C.C.P.)

State of California)
County of SAN BERNARDINO) ss

Notice Type: RFP - REQUEST FOR PROPOSALS

Ad Description:
RFP No. 19-20

I am a citizen of the United States and a resident of the State of California; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the printer and publisher of the SAN BERNARDINO COUNTY SUN, a newspaper published in the English language in the city of SAN BERNARDINO, county of SAN BERNARDINO, and adjudged a newspaper of general circulation as defined by the laws of the State of California by the Superior Court of the County of SAN BERNARDINO, State of California, under date 06/27/1952, Case No. 73081. That the notice, of which the annexed is a printed copy, has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

10/28/2019

Executed on: 10/28/2019
At Riverside, California

I certify (or declare) under penalty of perjury that the foregoing is true and correct.



Signature



Email * A 0 0 0 0 0 5 2 6 1 6 0 8 *

STATE OF WASHINGTON -- KING COUNTY

--SS.

378937

No.

PHASE 3 MARKETING & COMM.

Affidavit of Publication

The undersigned, on oath states that he is an authorized representative of The Daily Journal of Commerce, a daily newspaper, which newspaper is a legal newspaper of general circulation and it is now and has been for more than six months prior to the date of publication hereinafter referred to, published in the English language continuously as a daily newspaper in Seattle, King County, Washington, and it is now and during all of said time was printed in an office maintained at the aforesaid place of publication of this newspaper. The Daily Journal of Commerce was on the 12th day of June, 1941, approved as a legal newspaper by the Superior Court of King County.

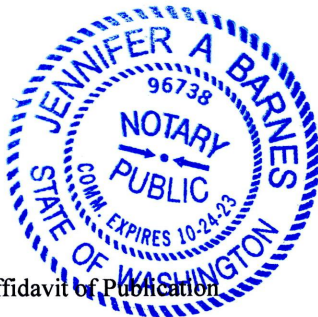
The notice in the exact form annexed, was published in regular issues of The Daily Journal of Commerce, which was regularly distributed to its subscribers during the below stated period. The annexed notice, a

BCSB:MRO SUPPLIES & SVCS

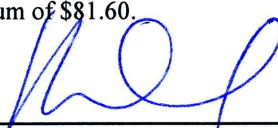
was published on

10/28/19

The amount of the fee charged for the foregoing publication is the sum of \$81.60.

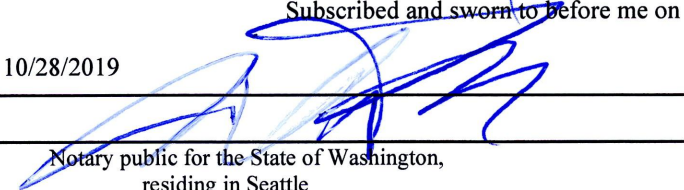


Affidavit of Publication



Subscribed and sworn to before me on

10/28/2019



Notary public for the State of Washington,
residing in Seattle

State of Washington, King County

Region 4 ESC Maintenance, Repair and Operations (MRO) Supplies Proposals Due: Dec. 3

Region 4 ESC is requesting proposals from qualified and experienced firms to provide **Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20)**. In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at <https://www.esc4.net/services/purchasing/region-4-omnia-solicitations> or from the Business Office.

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Date of publication in the Seattle Daily Journal of Commerce, October 28, 2019.

10/28(378937)

CAPITAL CITY PRESS

Publisher of
THE ADVOCATE

PROOF OF PUBLICATION

The hereto attached notice was published in
THE ADVOCATE, a daily newspaper of
general circulation published in Baton Rouge,
Louisiana, and the Official Journal of the
State of Louisiana, City of Baton Rouge, and
Parish of East Baton Rouge or published daily in
THE TIMES-PICAYUNE/

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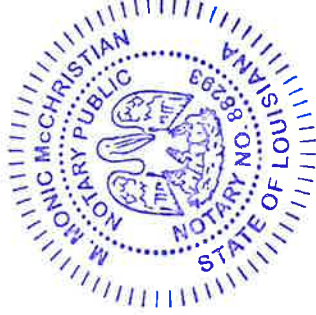
Kristi Bunch, Public Notices Representative

Sworn and subscribed before me by the person
whose signature appears above

10/28/2019



M. Monic McChristian,
Notary Public ID# 88293
State of Louisiana
My Commission Expires: Indefinite



PUBLIC NOTICE

Region 4 ESC is requesting proposals from qualified and experienced firms to provide Maintenance, Repair and Operations (MRO) Supplies and Related Services (RFP No. 19-20). In order to be considered, the Supplier must complete and submit a proposal to the Region 4 ESC in accordance with the solicitation documentation available at

<https://www.esc4.net/services/submitting-renewal-comb-solicitations>

or from the Business Office.

PRE-PROPOSAL CONFERENCE: Tuesday, November 12, 2019, 1:00 pm local time, Region 4 ESC offices, 7145 West Tidwell Road, Houston, TX 77092.

PROPOSAL DUE DATE: December 3, 2019, BEFORE 2:00 PM LOCAL TIME. CONTACT: Crystal Wallace, Business Operations Specialist (713) 744-8189 or

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County of Richland

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Published On:

October 28, 2019

Michelle Long
Inside Classified Accounts
Representative

Subscribed and sworn to before me on this 6th day of November in the year of 2019

Army L. Robbins
Notary Public for South Carolina
My Commission Expires:
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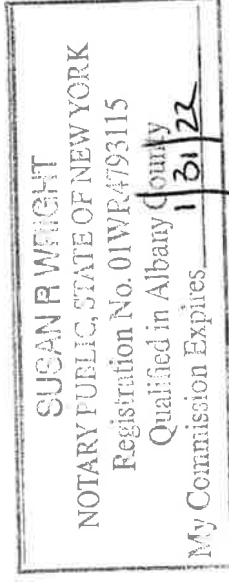
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10-28-2019





Sworn to before me, this 29 day of October 2019.


Notary Public
Albany County

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November 19, 2019

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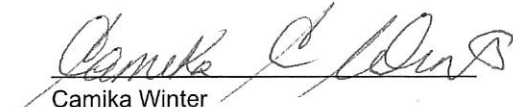
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Don Whitman

On this the 19th day of November, I attest that the attached documents are true, exact, complete, and unaltered tearsheets.



Camika Winter
State of Florida
County of Pinellas

CAMIKA C. WINTER
Notary Public, State of Florida
My Comm. Expires Apr. 16, 2022
No. GG 208003

TRAVEL

Passenger shaming won't solve problem



On Travel
Christopher Elliott
USA TODAY

Ever seen pictures online of airline passengers misbehaving? It's called passenger shaming.

It's hard to unsee the images of bare-foot passengers propping their feet on their TV screens or seat in front of them. Or of the gross items people put in the seatback pockets. Or of the babies getting a diaper change on an open tray table.

But just in case you missed them, you've probably experienced something like it on a flight – and wished you could shame these inconsiderate air travelers into stopping this behavior.

A plane is an enormous pressure cooker of human frustration. Occasionally, people misbehave. So it was only a matter of time before the passenger shaming movement took off.

Yet Christopher Ferguson, a professor of psychology specializing in media violence at Florida's Stetson University, says shaming doesn't work.

"Shame mainly fosters resentment and can linger for the target for days after the flight," he says. "It's more of a retributive and revenge strategy than one that is particularly helpful for the specific situation."

There's no evidence that passenger shaming has made air travel better or more civil. Experts say there are far more effective ways to handle troublesome passengers than holding them up to ridicule. And, in fact, the passenger shaming movement says more about the sad state of air travel than it does about the people who fly.

In-flight incidents on the rise

There's no evidence that any kind of shaming – whether it's in real-time or later, online – is having any effect on passenger behavior. The number of in-flight incidents has risen 35% to one incident per 1,035 flights in 2017, according to the International Air Transport Association, a trade group.

Of course, there could be a lot of factors in play, but if passenger shaming worked, you'd expect to see that number falling. It hasn't.

A better way to handle difficult passengers

Dean McKay, a professor specializing in anxiety research at New York's Fordham University, says there are better ways to defuse an in-flight conflict.

On a recent flight, he watched as a dispute between a flight attendant and a passenger was resolved without the need for any public shaming.

Flight attendants are trained to resolve the most common conflicts and normally, these procedures to de-escalate a conflict work. Taking photos and posting them to Instagram, or holding the passengers up to public ridicule, isn't part of their education.



Online passenger shaming isn't having the desired effect. Should we be shaming the airlines for squeezing us into ever-tighter spaces?

MEDIA PRODUCTION VIA GETTY IMAGES

How to avoid being passenger-shamed

Always follow crew instructions. Remember, the flight attendants are there for your safety. When they ask you to sit down and fasten your seat belts, it's for a good reason. They're trying to protect you.

Imagine you're at a dinner party. Set your plane etiquette at "formal dinner party" level and keep it there for the duration of the flight. That means no bare feet, no invading other people's personal space, and for the love of all that is good and holy, keep all of your clothes on.

Take a hint. If you have any doubts about your in-flight behavior, ask a fellow passenger. Is it OK to recline my seat back? Do you mind if I leave the light on during an overnight flight? And don't worry, if you do something unapproved, your seatmate will let you know. Be alert for the throat-clearing or the tap on the shoulder. And heed it.

What passenger shaming is really about

Part of it is for the amusement of disgruntled crewmembers and frequent air travelers, who post these images online as a way to cope with rising incivility on aircraft. But why people who behave well on the ground turn into animals on a plane?

A plane is a small, confined space. And lately, if you fly in economy class, it feels smaller than ever. Maybe the reason passengers are acting up is that when they fly, they're being treated like something less than human.

Airlines have cut their product so that it's unrecognizable from what it once was – the gold standard for customer service in the travel industry. Airlines don't respect their customers, sometimes denying them basic necessities like food, drink and a civilized amount of space. No wonder passengers are crossing the line.

Passengers shouldn't be shamed. But maybe airlines should.



In addition to the 450-foot guitar hotel, the Hard Rock added the Oasis Tower, which houses 168 rooms and swim-up suites. SEMINOLE HARD ROCK HOTEL & CASINO

Guitar-shaped hotel strikes chord in Fla.

Leora Arnowitz
USA TODAY

HOLLYWOOD, Fla. – Want to sleep in a building shaped like a guitar? The Seminole Hard Rock Hotel & Casino in South Florida is banking on the idea that music lovers will flock to its new \$1.5 billion expansion, which opened Thursday and features a giant guitar hotel that's impossible to miss.

Its aqua-glass tones reflect the Florida sunlight during the day, and once inside, it's easy to forget you're in a building shaped like a guitar, save for Hard Rock's signature rock 'n' roll memorabilia on display.

"You can't have art without music," said artist Laurence Gartel, 63, whose

work is featured in the lobby.

"I think it's unbelievable," he said on opening day. "It's fun; it's different; it's exciting; it's pop culture. It's all the things I think make art and architecture enjoyable," the Fort Lauderdale local said.

The guitar building boasts 638 guest rooms and suites, with a Platinum King Suite (1,100 square-feet) for \$989. Other rooms, such as a Deluxe King or Queen without a pool view, start at \$189 but can climb as high as \$519, depending on your dates. Guests are also responsible for a \$25 per day resort fee.

The 34-level hotel has your standard amenities, but it also has guitar rentals available for guests who want to rock out during their stays.

ASK THE CAPTAIN

Aircraft can cope with deflated tires

John Cox
Special to USA TODAY

Question: How tricky is it to land with one or more blown tires? How many can you have and still land safely? Is it better to have the front or rear ones blow? – Anonymous

Answer: Most airliners have two or more tires in each position (left main, right main and nose). Certification standards require that a safe landing can be made with one tire deflated when there are two or more tires in that position.

I have landed with a deflated main gear tire without a problem. There have been cases of airliners landing with a deflated nose gear problem with no difficulties. In cases where there are more than two tires on the main gear, such as a large airplane, losing one tire

would be less of an issue than one of two nose gear tires.

Q: How do pilots cope with cold/flu season? Can they take over-the-counter meds like cough syrup or Sudafed, etc., within a certain time range before a flight? How far in advance do you have to call in sick? – Anonymous

A: Colds are a challenge for all flight crew members. It is essential that pressure changes in the cabin can be equalized in the inner with clear eustachian tubes. Colds can block those tubes making impossible to equalize the pressure.

Over-the-counter medications can help but pilots must be careful about what medications are taken before a flight. There are lists of approved medications and any restrictions that are available to passengers.

When a flight crew member knows that they will be unable to fly due to illness, including a cold, the sooner they let crew scheduling know the better. In most cases, this happens no later than the day before the trip is scheduled to begin.

John Cox is a retired airline captain with US Airways and runs his own aviation safety consulting company, Safety Operating Systems.

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